



IN THE COURT OF COMMON PLEAS OF ALLEGHENY COUNTY, PENNSYLVANIA

EDWARD W. IHNAT,

CIVIL DIVISION

Plaintiff,

GD 94-17465

JOHN A. POVER, MARK BATTALINE, WILLIAM J. BYTZURA, and METROPOLITAN LIFE INSURANCE COMPANY,

Defendants.

9:45 a.m. October 1, 2002

300 Park Avenue New York, New York

CONTINUED DEPOSITION UPON ORAL EXAMINATION of WILHELMENIA J. TAYLOR, Corporate Designee, taken by PLAINTIFF, before ALBERT M. CITTONE, a Certified Court Reporter and Notary Public of the State of New York.

CITTONE REPORTERS

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24	• • • • • • • • • • • • • • • • • • •
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2	WILHELMENIA TAYLOR, having previously
3	been sworn, continues testifying
4	under oath as follows:
5	
6	CONTINUED DIRECT EXAMINATION BY MR. BARTHOLOMAEI:
7	Q Ms. Taylor, we're going to continue
8	your deposition which abruptly ended last week
9	because I wasn't feeling well and I apologize for
10	that again. I wanted to continue with this
11	document which was previously marked as Taylor
12	Exhibit 1, which is the Proposed Strategy for the
13	Accelerated Payment Plan.
1.4	I wanted to ask you about a section
15	on page three. Do you need a minute to review
16	this again?
17	A No. You can go ahead.
18	Q This page, looks like it begins to
19	identify some problems. There is a heading that
20.	says:
21	"Problem #1: Prospectus,
22	Policyholders and Account Reps Do Not Have a Clear
23	Understanding of the APP Arrangement".
24	What study was done to determine that
25	the prospects policyholders and Account Reps do

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1	WILHEIMENIA TAYLOR
2	not have a clear understanding as to the APP
3	Arrangement?
4	MS. TAYLOR: Objection to form, lack
5	of foundation.
6	A It's my recollection that a study was
7.	not necessarily done at Metropolitan Life but we
8	received feedback from members who were working on
9	the APP mechanization process, customer service
EO	people, marketing people, people in
LI.	communications, that they were getting certain
12	questions regarding the APP Arrangement which lead
L3	them to believe there may have been some
1.4	situations where customers either did not remember
15	or did not understand.
16	And we had new representatives that
17	were joining the company and they weren't quite
1.8	clear sometimes on how the AP Arrangement worked.
19	Q How were the representatives not
20	clear as to how the AP Arrangement worked?
21	MS. TAYLOR: Objection to form.
22	A It's my recollection most of the
23	questions that came in from the reps were
24	representatives who inherited existing customers

when they came and joined the company and they

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1	WILHELMENIA TAYLOR
2	were servicing these customers and they wanted
3	more information on how the Accelerated Payment
4	worked at Metropolitan Life.
5	Q At this time we are talking about, I
6	believe it's sometime in late '92, early '93, even
7	up to late '93, what training did representatives
8	receive in the workings of the Accelerated Payment
9	Arrangement?
10	A I wasn't involved with the training
11	and I wasn't in the training department. So I
12	can't really speak to the training the reps
13	received and in reviewing the documents, I didn't
14.	see information in there specifically about the
15	training that they received.
16	Q Do you know who would know the answer
17	to that question?
18	A No, I do not.
19	Q You just stated that new
20.	representatives had some questions about the
21	Accelerated Payment Arrangement where they
22	inherited customers who were already on the
23	accelerated arrangement. What training was
24	provided to those customers, if any, to educate
25	them on how the Accelerated Payment worked?
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1	WILHELMENIA TAYLOR
2	MS. TAYLOR: Objection to form: You
3	said training to customers.
4	MR. BARTHOLOMAEI: I'm sorry.
5	Q Representatives, I misspoke?
6	A With respect to the training of the
7	representatives and customers I was speaking
8	about, it wasn't necessarily customers that were
9	on the AP Arrangement. It was customers that were
1.0	inquiring as to their eligibility, mostly their
11	eligibility for the AP Arrangement, not customers
12	who already operated on the AP Arrangement.
13	Q Was any further training provided to
14	representatives at that time to help answer the
15	customer's questions?
16	A I'm not exactly sure about the date,
17	but this was a time where, I believe it's in the
18	documents, where a brochure was created that
19	discussed the Accelerated Payment Arrangement to
20	be used by the representatives as well as to be
21	able to be given by the customers. There was
22	another brochure that discussed dividends
23	generally and there was an area in that brochure
24	that discussed the Accelerated Payment
25	Arrangement. There was something called Straight

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1,	WILHELMENIA TAYLOR
2	Talk About AP that was provided to
3.	representatives.
4	Q During what time period was this?
5	A I'm not exactly sure about the time
6	period. If we look at the documents I can show
7	you what they were.
8	Q Was that in the '90s?
9 .	A I believe it was the 190s, I can't
10	exactly be sure.
11	Q When you were just talking about
12	feedback, you said feedback came in and questions
13	came in. What does that exactly mean it came in?
14	Where did they come to?
15	A We had 1-800 numbers at Met.
16	Customers would call the 1-800 number and ask
17	questions. Representatives could call what they
1.8	then described as their head office, the
19	administrative that did the work that had to be
20	done on the policies. Those were the typical ways
21	inquiries would come.
22	Q How did that information come to you?
23	A I was part of a group that was
24	working on the continued mechanization of the
25	accelerated paid process.
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	1	WILHELMENIA TAYLOR	8
	2	Q This is getting back to my first	
	3	question when I asked you if any type of study was	
	4	done. Maybe a better question would have been why	
	5	was this information gathered?	
	6	A Well, the information, if information	
	7	came about, it really wasn't gathered. Maybe you	
	8	would have a group of people on how to mechanize	
- 1	9	the process.	
	10	During those discussions if you are	
	11	designing a form or you are creating letters,	
•	12	people will give their, would give information on	
	13	what they found or experienced during that time	
	14	with customers or the reps.	
	15	Q For example, if policyholders call on	
	16	the 800 number, has a question about their	
	17	Accelerated Payment Plan, how did that information	
	18	eventually get to you?	
	19	A Members of the customer service unit	
	20	was part of the group that was working on AP	
	21	mechanization. During our discussions on how we	
-	22	should either design or redesign letters or	
	23	communications, discussions came up about what if	
	24	customers were telling the customer service reps.	
	25	Q Is this something that was recorded	
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	1	WILHELMENIA TAYLOR
	2	as far as every time someone would call with an AP
	. 3	question, someone would keep a log and say, okay,
	4	I have an AP question, or this person didn't
	-5	understand their AP might change; things like
,	6	that?
,	7	A I don't remember any log.
:	. 8	Q How was the information, I used the
	9	word "gathered" before, I don't quite understand.
	10	I'm sure questions, I'm sure
	11	questions come in of all different varieties on
	1.2	the 800 number. By whatever means people are
	1,3	calling in from. Just society in general.
	1.4	How is the group of AP information
	15	tabulated or gathered?
,	16	MS. TAYLOR: Objection as to form.
	17	A Again I don't believe it was
	18	tabulated and I really can't speak to how the
	19	customer service reps were able to bring the
	20	information to the table when they were, I should
	21	say I'm not sure how the customer service reps
	22	were providing this information to the folks that
	23	were on the mechanization group, but that group
	24.	did discuss feedback they got from the customer
	25	service reps.
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	1	WILHELMENIA TAYLOR
	2	Q Talking about Account Representatives
	3	now. What was it the Account Representatives did
	4.	not have a clear understanding of with respect to
•	5	the Accelerated Payment Plan?
	6	MS. TAYLOR: Objection as to form.
	7	A As I said before, the calls in that
	8	particular document which basically talked about
•••	9	mostly new representatives who didn't know how the
	10	Accelerated Payment process worked at Met. It was
	11	a detailed process about the type of forms we had
	12	to deplete.
	1.3	Sometimes they weren't privy to the
	14	illustration or knew what the customer was told in
	15	the first place because they didn't make the sale
	16	and now they were servicing the customer's request
	17	and they wanted information on how to process that
	18	request at Metropolitan Life.
	19	Q With respect to policyholders, what
	20	was it this study found that policyholders did not
	21	understand about the Accelerated Payment Plan?
•	22	MS. TAYLOR: Objection as to form.
	23	The witness couldn't know as to the
	24	understanding of the policyholder.
	25	MR. BARTHOLOMAEI: I said what did
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1	WILHELMENIA TAYLOR
2	the study find?
3	MS. TAYLOR: The study couldn't find
4	anything either. I don't think she
5	testified there was a study.
6	MR. BARTHOLOMAEI: I'm referring to
7	Exhibit 1, the proposed strategy for the
8	Accelerated Payment Plan.
9	Q The question was, what was it this
10	document found that policyholders did not have an
11	understanding of with respect to the Accelerated
12	Payment Plan?
1.3	MS. TAYLOR: Objection as to form.
14	A It's my recollection the members from
15	the customer service unit told a group that
16	customers were using the term "paid-up" when they
17	were calling to Request the Accelerated Payment
18 .	Arrangement. They seemed to be confused that the
19	policy was paid-up versus being on the Accelerated
20	Payment Arrangement.
21	Q What does paid-up mean?
22	A Paid-up means there are no more
23	premiums required on the policy regardless if it's
24	out-of-pocket, paid by the funds in the policy.
25	There is no premiums required to keep the policy
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l	1	WILHELMENIA TAYLOR
	2	in force.
	3	Q Was any investigation done as to if
	4	customers had the belief as to their policies
	5	being paid-up?
	6	MS. TAYLOR: Objection as to form.
	7	A I don't believe there was an
	8	investigation.
-	9	Q What was Metropolitan Life's
]	LO	understanding of why customers were coming to form
]	l.1.	the belief their policies were paid-up?
	12	MS. TAYLOR: Objection as to form.
1	13	A I don't know what Met's belief was.
	14	We were just dealing with the information we were
	15	having. Customers were using the term "paid-up"
	16	in their request for the Accelerated Payment
	17	Arrangement, but I don't believe Metropolitan Life
	18	had a belief.
	19	Q Was any investigation done to
	20	determine what information was being given to
1	21	policyholders or proposed insureds at the time of
	22	sale that would lead them to believe their
- 1	23	policies would eventually become paid-up?
	24	MS. TAYLOR: Objection as to form. I
	25	just want to clarify that Ms. Taylor would

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	1	WILHELMENIA TAYLOR
	2	not, for instance, know about necessarily
	3	any kind of investigation or audit that was
	· 4	done because she's not in the Auditing
	5	Department and there could have been
	6	something separate from the natural work
	7	team that's in documents that she's unaware
-	- 8	of.
	9	She can answer to the best of her
	10	recollection.
	11	A I don't know about an investigation
	1:2	being done.
	13	Q Let's talk about in this document.
	14	On page three again there is a Solution section,
	15	says:
	16	"We need to better educate customers
	17	and Account Representatives about the APP
	18	concept."
	19	Do you see that?
	20	A Yes.
	21	Q How was it determined that customers
	22	needed to be educated about the APP concept?
	23	A Again it's going back to the
	24	information that was coming from the members who
	25	represented the customer service unit on the team

1	WILHELMENIA TAYLOR
2	and they were telling us that customers were using
3	the terms "paid-up" and so that we clearly
4	understood there had to be some confusion there
5	because the policies weren't paid-up and we wanted
6	to make sure the customers knew that in their
7	discussions with the customer service unit or at
8	any time during the process when AP was discussed.
9	Q Were the customer service
10	representatives trained in any certain way to
11	address questions which policyholders had with
12	respect to the Accelerated Payment Plan?
1.3	MS. TAYLOR: Objection as to form.
14	Lack of foundation.
1.5	A Again I don't know about the training
16	that the customer service reps had, but I do know
17	we received a feedback from members on the team
18	that basically said they were answering the
1.9	questions, but I don't know about the training.
20	Q What was the proposed method by which
21	customers should be educated about the Accelerated
. 22	Payment Plan?
23	MS. TAYLOR: During what time period?
24	Q Talking about this 1992, '93 time
25	period?

1	WILHELMENIA TAYLOR
2	A With respect to this proposal we are
3	reading now, it included a discussion about a
4	consumer brochure that could be given to customers
5	that discussed the Accelerated Payment
6	Arrangement, that could be given to the prospects
7	either at the point of sale or any other time they
8	had questions.
9	Q What about policyholders who had
10	already been sold policies?
11	A That consumer brochure could be given
12	to either customer, either if AP was being
13	discussed during the sales process or customers
14	who were already on the Accelerated Payment
15	Arrangement.
16	Q Is that something that was done?
1.7	A It's my understanding there was a
18	brochure created that discussed AP.
19	Q Is that the Straight Talk on AP?
20	A It was a brochure called the
21	Accelerated Payment Arrangement. That was the
22	more customer-oriented brochure that could be used
23	by the reps as well as the customers, either
24	customers on AP or during the point of sale.
25	Q Is that brochure something that was

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1	WILHELMENIA TAYLOR
2	mailed to customers who had already been sold
3	policies using the accelerated plan illustrations?
4	A I don't believe that was mailed to
5	customers on a corporate-wide basis. Surely
6	representatives had the opportunity to mail that
7	brochure to their customers or deliver it to them.
8.	Q Is that something they were required
	to do?
10	A I don't believe they were required to
11	do it, no.
12	Q What was the reason why those
13	brochures weren't mailed to all customers who had
14	previously been sold a policy using an Accelerated
15	Payment Plan illustration?
16	A One, I don't believe the customer
17	knew every customer that was shown the Accelerated
18	Payment Arrangement illustration at the point of
19	sale.
20	Q Say that again?
21	A The company didn't know all customers
22	that were shown Accelerated Payment Arrangement
23	illustration at the point of sale.
24	Q What about the known customers? What
25	was the reason why brochures of that type weren't

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1	WILHELMENIA TAYLOR
2	mailed to the known customers who the company did
. 3	know had been sold the policy using an Accelerated
4	Payment Plan illustration?
5,	A It's my recollection
6	MS. TAYLOR: I'm sorry. Objection as
7	to form. I think you are misstating facts.
8	There was I believe another brochure sent
9.	to people on AP.
10	A There was another brochure sent to
1.1	customers. It was called I believe the ABC's of
12	Dividends. In that ABC's of Dividends, it also
13	discussed the Accelerated Payment Arrangement and
14	that was mailed to customers.
15	Q To all customers?
16	A Not to all customers, no.
17	Q Who was it mailed to?
1.8	A I don't remember exactly the
19	population of the customers. I knew it was mailed
20	to customers where the Accelerated Payment
21	Arrangement may or may not be used. I think there
22	is a document in there that talked about exactly
23	who was the audience for the brochure. I don't
24	remember who the audience was.
25	Q What was the name of that brochure?

1	WILHELMENIA TAYLOR
2	A I believe it was called the ABC's of
3	Dividends.
4	Q What year was that produced?
5	A I can't recall, but there is a
6	document that talks about when it was produced and
7	distributed.
-8	Q Is that something you can identify, a
9	document?
10	A If you showed it to me, I could say
1.1	that's it.
1.2	MS. TAYLOR: I think it might have
13	been in the materials that you identified
14	in that list, in the 150 something
1.5	documents.
16	Q Getting back to this page, page three
17	of the proposed strategy. What was the proposed
18	strategy to educate Account Representatives as to
19	the Accelerated Payment Plan or arrangement?
20	A It's my recollection that there was a
21	training piece or, how could I describe it,
22	'something called I believe Straight Talk about AP.
23	That was distributed to the field as
24	well as the accelerated customers brochure we
25	spoke about a few minutes ago.

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	1	WILHELMENIA TAYLOR
	2	The way the brochure was constructed,
	3	I believe it was a question and answer series and
	4	provided information to any reader, whether a
	5	customer prospect or other rep.
	6	In addition to that, the Straight
	7	Talk about AP was also distributed to the field.
	. 8	MS. TAYLOR: I wanted to mention
	· <u>9</u> ·-	we're going to designate the transcript,
	10	from the deposition taken on September 26,
	11	as confidential, pursuant to the Protective
	1.2	Order and also designating this transcript
	13	as confidential pursuant to the Protective
	14	Order and Ms. Taylor will read and sign all
	15	of the transcripts.
	16	Q Were Account Representatives
	17	instructed to go and visit their clients and
	18	explain any particular aspect of the Accelerated
	19	Payment Plan to them?
	20	MR. LABOVITZ: Excuse me, what time
	21	frame are you referring to?
	22	MR. BARTHOLOMAEI: The same time
	23	frame. Sometime in 1992 or '93.
	24	- MS. TAYLOR: What was the question?
	25	Q Whether Account Representatives were
		· · · · · · · · · · · · · · · · · · ·

instructed to go out and visit their customers and explain any aspect of the Accelerated Payment Plan to them? A It's my recollection that when changes in the dividend scales were announced, that representatives were encouraged to discuss the impact of dividends on their customers. Accelerated Payment customers would definitely fall in that category. A I believe the release to the field basically discussing the dividend change said, I don't remember the exact words, encouraged them to discuss the impact of dividends on their policyholders policies. A I believe the release to the field the Accelerated Payment Plan specifically? A I don't really recall, but it may have. If we looked at the releases, I can tell you if it said it or not. Q The document we are looking at refers to: "Training guide to be used by Branch	1	
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11 Q How were they encouraged to do that? 12 A I believe the release to the field 13 basically discussing the dividend change said, I 14 don't remember the exact words, encouraged them to 15 discuss the impact of dividends on their 16 policyholders policies. 17 Q Is that something that's referred to 18 the Accelerated Payment Plan specifically? 19 A I don't really recall, but it may 20 have. If we looked at the releases, I can tell 21 you if it said it or not. 22 Q The document we are looking at refers 23 to: 24 "Training guide to be used by Branch	-g·-	Accelerated Payment customers would definitely
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basically discussing the dividend change said, I don't remember the exact words, encouraged them to discuss the impact of dividends on their policyholders policies. Use that something that's referred to the Accelerated Payment Plan specifically? A I don't really recall, but it may have. If we looked at the releases, I can tell you if it said it or not. Under the release to the field the field to the fi	11	Q How were they encouraged to do that?
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23 to: 24 "Training guide to be used by Branch	21	you if it said it or not.
24 "Training guide to be used by Branch	22	Q The document we are looking at refers
	23	to:
25 Managers and District Sales Managers to use in	24	"Training guide to be used by Branch
<u> </u>	25	Managers and District Sales Managers to use in

1	WILHELMENIA TAYLOR
2	educating newly hired reps about the APP process."
3	Is that something actually produced
4	or created.
5	A It's my recollection that the
6	Straight Talk about AP was the vehicle that was
7.	used to, the Straight Talk about AP as well as the
8	consumer brochure, I believe those were the items
9	that were used to provide a representative with
10	more information about AP. I don't believe it had
11	the words "training manual" on it. I believe it
12	was those items. That's what I recollect.
13	Q On the same page, on page three in
14	the second paragraph under the Solution section.
15	The third sentence says:
16	"We should also consider
17 :	discontinuing the word "none" in the premium
18	outlay column on the illustration because it
19	fosters the idea the policy is paid-up."
20	Do you see that?
21	A Yes.
22	Q How is that determined that was
23	something that could be a solution to the problem
24	which is identified in the problem number one
25	section?

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	1	WILHELMENIA TAYLOR
	2	MS. TAYLOR: Objection as to form.
	3	A From what I can remember, it wasn't
	4	necessarily that it was. It wasn't a
-	5	determination. It was more of an opinion.
	6	The illustration was being looked at
	7	more or less under a microscope to basically say
	8	we're hearing from the customer service reps that
1	9	customers are using the words "paid-up ".
	10	If you take a look at the
	11	illustration piece by piece and if you looked at
	12	it in its entirety, there should be no confusion.
	13	But if you looked at it and looked at the words
	1.4	"none," perhaps that's some of the reasons why the
	1.5	customers are using the words "paid-up".
	16	In order to try to eliminate that
	17	mind set and make sure that it was clear to
	18	customers that the policies weren't paid-up, it
	19	was an opinion that perhaps if we did not include
	20 -	the words "none" that the customers would be
	21	looking at the illustration in a more totality
	22	with a proper disclosure with respect to the
	23	premium outlay rather than just the words "none".
	24	We looked at every piece of the
	25	illustration of the disclosure language, we looked

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İ	1	WILHELMENIA TAYLOR
	2	at the premium at the lay column and said, okay,
	3	perhaps that's why they are doing it, they are
	4	looking at the premium outlay and not looking at
	5	the disclosure language on the bottom.
	6	Q I'm not quite sure I understand.
	7	What was it about the word "none" that came to
,	8	lead you to believe that customers were forming a
-1	9	belief that the policies were paid up?
	10	A The only way I can describe it, I
	11	looked at the illustration, a group of us, the AP
	12	natural work team, myself included.
	1.3	·
	14	a whole, there appeared to us there should be no
	15	
	16	arrangements work if the policy wasn't paid-up.
	1.	Since we were hearing fed-up customers were
	11	calling up and using the term "paid-up," we
	1	9 started looking at each piece of the illustration
	2	0 and said perhaps this word might be causing some
	2	.
	2	2 Q Was there a proposed alternative of
	2	using the word "none"?
	2	24 - A No. It was just an observation and
	:	25 there was no alternative to "none". It was just

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	1.	WILHELMENIA TAYLOR
	.2	an observation.
	3	Q It says here the word "none" fosters
	4	the idea that the policy is paid-up. Right?
	5	A Yes, that's what it says:
,	6	Q How is it determined that the word
	7	"none" fostered the idea the policy is paid-up?
,	8	MS. TAYLOR: Objection as to form.
	9	Asked and answered.
	1.0	A Again, if you looked at the
	11	illustration in its entirety, there should have
	12	been no confusion, at least the group didn't
	13	belief there should be any confusion as to the how
-	14	the Accelerated Payment Arrangement work.
	15	If you took that out of context and
	16.	just looked at the word, you might believe there
	17	were no premiums due on the policy.
	18	Q When you say when the natural work
	19	team was looking at the illustration, you thought
-	20	there should be no confusion about the
	21	illustration, who were the members of the natural
	22	work team? We may have gone over this before. Is
	23	that something you can identify now?
	24	A There is a document, several
	25	documents in there that listed the natural work

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1	WILHELMENIA TAYLOR
2	team with names.
3	From what I can remember, there were
4	members from the administrative section which
5	would handle the actual request; customer service
6	folks; people from communications; marketing.
7	That kind of a group. But I don't remember the
8 .	exact names of all the individuals.
9	Q How were the people chosen for the
10	natural work team?
11	A I don't know how the people were
12 ·	chosen. I just know my boss told me I would be on
13	the natural work team.
1.4	Q What was the degree of familiarity
1.5	with the Accelerated Payment Plan of the members
16	of the natural work team?
17	MS. TAYLOR: Objection as to form.
18	A I don't know what degree they had,
19	the familiarity.
20	The members of the work team, like I
21	said, customer service people who processed the
22	actual request for AP, people in communications
23	who may not even have been involved in the
24	original communication but they were just people
25	familiar with writing communications, and myself.
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	1	WILHELMENIA TAYLOR
	2	So I don't know what degree they had of
1	3	involvement.
	4	Q Were people generally experienced
	5	with the workings of the Accelerated Payment Plan?
	.6	MS. TAYLOR: Objection.
	7	A Some were and some weren't.
45	8	Q Anyone on the actuarial department on
	9	the natural work team?
	10	A Not that I can remember.
	11	Q Look at the next page, page four.
	12	What I want to know, there is a variety of
	13.	solutions, again detailed on the bottom in
	14	response to the problem #2, which says:
	15	"Policyholders Who Fail Eligibility
	16	Testing Must Pay the Entire Premium
	17	Out-Of-Pocket".
	18	The question is, which, if any, of
	19	these solutions were actually implemented to solve
	20	what's identified as problem #2?
	21	A Any particular time frame?
	22	Q Again I'm asking after the creation
	23	of this document, the date of it is November 18,
	24	1993?
	25	A I believe that there came a time, I

alternatives offered to the customer. I'm not sure about number, the D, I'm not sure about D. The other ones sound familiar. A Yeah. A Yeah. A Yeah. A Yeah. A There was a long list of, there were several options. If you show me — there was a document in there, pretty large document I believe that talks about alternatives, payment options for the Accelerated Payment Arrangement. I'm not sure if they match up one-to-one. We can go over them. I think they're in the pile. Q Let's look at the next page. This is something I asked you about when we started the deposition, whether there was a tracking system for Accelerated Payment Plan policies. I believe this section refers to a proposal that it should be somehow indicated on the application whether a policy was being sold	1	WILHELMENIA TAYLOR
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25 the application whether a policy was being sold	24	proposal that it should be somehow indicated on
	25	the application whether a policy was being sold

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	1.	WILHELMENIA TAYLOR				
	2	using the Accelerated Payment Plan illustration;				
	3	is that right?				
	4	MS. TAYLOR: Objection as to the term				
	5	"Accelerated Payment Plan" policies.				
	6	Q Do you see that under Solutions,				
-]	7	A Right. I just want to make sure, in				
	8	the original part of your question you mentioned				
_	9	the word whether it was illustrated. The concept				
	10	would have been used without using an				
	11	illustration, just discussing.				
	12	Could you repeat the question again?				
	13	Q Was such a tracking system ever				
	14	implemented?				
	15	A Not that I am aware of.				
	16	Q What was the reason why a tracking				
	17	system was not implemented?				
	18	A I don't know the reason why either.				
	19	Q Did you receive any feedback as to				
	20	your solutions in this proposed strategy? I'm				
	21	talking about the document in general now.				
	22	A It's my recollection that, as part of				
	23	the natural work team, what we began doing was				
	24	focusing on the communications aspect, the ABC's				
	25	of Dividends, the Accelerated Payment brochure,				
	1					

29 1 WILHEIMENIA TAYLOR 2 customer letters, but I don't remember getting 3 like a response back on the memo that said, forge 4 ahead, go ahead and do this, don't do that. 5 I don't remember getting something 6 like that. 7 Q Was this followed up on the 8 suggestion that there be a tracking system? 9 A In my review of the documents in 10 preparation for the deposition, I believe there is 11 documents in there that discussed that, but I 12 don't remember receiving that during the time 13 frame this document was released. 14 Q Could you look at page six, please, 15 Section 1. It says Proposed Action. 16 "As mentioned earlier, we need to 17 improve disclosure information on APP 18 illustrations." 19 What disclosure information is that 20 referring to? 21 A This document is discussing a cover 22 page and I'm reading the wording that's in this 23 memo, but I really I'm having a hard time 24 reading through these letters. Sorry. 25 MS. TAYLOR: What page are you		1	
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improve disclosure information on APP illustrations." What disclosure information is that referring to? This document is discussing a cover page and I'm reading the wording that's in this memo, but I really I'm having a hard time reading through these letters. Sorry.		1.5	Section 1. It says Proposed Action.
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What disclosure information is that referring to? A This document is discussing a cover page and I'm reading the wording that's in this memo, but I really I'm having a hard time reading through these letters. Sorry.		17	improve disclosure information on APP
referring to? This document is discussing a cover page and I'm reading the wording that's in this memo, but I really I'm having a hard time reading through these letters. Sorry.		1.8	illustrations."
21 A This document is discussing a cover 22 page and I'm reading the wording that's in this 23 memo, but I really I'm having a hard time 24 reading through these letters. Sorry.		19	What disclosure information is that
page and I'm reading the wording that's in this memo, but I really I'm having a hard time reading through these letters. Sorry.		20	referring to?
23 memo, but I really I'm having a hard time 24 reading through these letters. Sorry.		21	A This document is discussing a cover
24 reading through these letters. Sorry.		22	page and I'm reading the wording that's in this
		23	memo, but I really I'm having a hard time
25 MS. TAYLOR: What page are you		24	reading through these letters. Sorry.
		25	MS. TAYLOR: What page are you

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	1	WILHELMENIA TAYLOR
	2	reading from?
	3	MR. BARTHOLOMAEI: Page six, Section
	4	1, Proposed Action number 1.
	5	MS. TAYLOR: Okay.
	6	A It appears that we were talking about
	7	adding a new, adding a new page that would include
	8	the wording that's listed here on Proposed Action
_	9	number 1.
	10	Q That's the CLU wording?
	11	A I don't even remember what that is
	12	now.
	13	Q Why was it suggested that this
	14	wording be added to the Metropolitan Life APP
	15	illustrations?
	16	A I believe, trying to remember back, I
	17	think that the group thought that it would just
	18	enhance what was already there.
	19	MS. TAYLOR: Do you want me to have
	20	someone blow that up? Can we take a break.
	21	She is refreshing her recollection with a
	22	document that the print is small. I'm
	23	going to have it blown up.
	24	(RECESS TAKEN) (AFTER RECESS)
	25	MS. TAYLOR: Is that any better?

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Į		WILHELMENIA TAYLOR
	2	THE WITNESS: Yes.
	3	(RECORD IS READ)
	4	A It's my recollection that the APP
	5	natural work team believed that based on the,
	6	based on what we were hearing from the customer
4.	7	folks that were on the team, we could further
	.8	explain the APP Arrangement on the illustration by
	9	adding some additional wording.
	10	It's my recollection that what's
	11	included here on this document is suggestions that
	12	would further explain how the arrangement worked
	13	for the customer, for purposes of including it for
	14	a customer to read on the illustration. That's my
	15	recollection.
	16	Q What was the basis for the
	17	determination that this particular information
	18	should be added to the Metropolitan Life APP
	19	illustrations?
•	20	MS. TAYLOR: Objection as to form.
	21	Asked and answered.
	22	A Again it's my recollection based on
	23	what we were hearing from members of the natural
	24	work team with respect to what customers were
	25	saying to them that if we enhanced what was on the

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1	WILHEIMENIA TAYLOR
.2	illustration, it might further explain the APP
3	arrangements to the customer on the illustration
4	itself.
5	Q Is that something that was done?
6	A I believe this was done. I'm not
7	sure about each piece of it, but it's my
В	recollection that all, some, if not all of this
9	suggestion was implemented.
10	Q This information was added to the
11	illustration?
12	MS. TAYLOR: Objection as to form.
13	A I believe so.
14	Q What was the effect of the addition
1.5	of this information to APP illustrations?
16	MS. TAYLOR: Objection as to form.
17	A I don't know.
18	Q Was there any change in the
19	information that customers were giving to customer
20	service representatives after the change of
21	information on the APP illustrations?
22	A I believe this change took place
23	after my involvement in the AP process and
24	although I believe this change was made, I don't
25	know about the impact it had on what customers

	1.	33
		WILHELMENIA TAYLOR
	2	were saying. I didn't see any documents that said
	3	we had any information from the feedback from
	4	customer service people.
	5	Q When you said your involvement in the
٠,	6	AP process ended, when was that?
	7	A I believe probably late 1994, early
	8	1995.
	9	Q What happened at that time?
	10	A I left the department then, was
	11	involved in the process end. Basically assigned
	12	other duties.
	13	Q Probably something I should have
	1.4	asked you earlier.
	15	Maybe at this time you can describe
	16	your general background with respect to the
	17	Accelerated Payment Plan or what you did at
	18	Metropolitan Life that involved that?
	19	A I was a part of a group that was put
•	20	together I believe in late 1987, early 1988 to
٠.	21	mechanize the AP eligibility once a customer
	22	requested it.
	23	And I continued to stay involved in
•	24	the whole mechanization of the whole AP process at
- :	25	Metropolitan Life until 1994 or so, early 1995.

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	1	WILHELMENIA TAYLOR
	2	That process is documented in all the documents in
	3	the reading I did before, preparing for this
	4	deposition.
١	5	That's basically my involvement.
	6	Q What does mechanization mean?
	7	A As I used the term, it was a way of
	8	determining if a policy was eligible to actually
1	9	use the Accelerated Payment Arrangement, what type
	10	of communications would be sent to customers who
	11	requested it who were operating on the
	12	arrangement. That whole process of producing
	13	letters, statements, testing for eligibility.
	14	That's what I call mechanization, where someone is
	15	not handling it on a case by one case,
	16	case-by-case basis.
	17	Q This proposed strategy document,
	18	Exhibit 1, seems it goes a little bit further than
	19	what you were talking before now. Was that the
•	20	extent of your involvement, this mechanization
	21	process, or were there other things you were
	22	involved with?
	23	A As being part of the natural work
	24	team, the natural work team, its involvement
	25	included the mechanization, the communications.

	1	WILHELMENIA TAYLOR
:)	2	And as a result of having all those different
•	3	aspects of APP working together. That's how it
•	4	kind of relates to this document.
	5	Ω Do you have any actuarial background
	6	at all?
	7	A No.
	8	Q Let me move onto another document
	9	here.
	10	(Letter, December 7, 1992, Rayl
	11	to Tom LaBadia is received and marked Taylor 2 for
e K	12	identification).
.)	1.3	Q What I have just marked as Taylor
	14	Exhibit 2 is a December 7, 1992 letter from Jim
	15	Rayl to Tom LaBadia. The Bates number is MP
•	16	4011071038.
	17	Ms. Taylor, if you could just take a
	18	minute and look through this, I'm going to ask you
	19	a few questions about it.
	20	First of all, have you seen this
	21	letter before?
. •	22	A Yes. In preparation for the
	23	deposition, yes.
)	24	- Q Do you know who Mr. Rayl is?
	25	A I know he was someone that worked in

	1	WILHEIMENIA TAYLOR
	2	the Tulsa head office. That's basically it.
	3	Q What about Mr. LaBadia, who is he?
	4	A My recollection was that Tom LaBadia
	5	was heavily involved in the systems, electronic
	6	processing IT stuff as we call it today back
٠.	7	then.
	.8	Q The first paragraph of this letter,
	9	Mr. Rayl I guess referring to a previous
	10	correspondence where he says:
	11	"I indicated that our Account
	12	Representatives usually referred to the policy as
	13	being paid-up once the AP took over."
	14	The question I have, is that
	15	something that was determined by Metropolitan Life
	1.6	through any type of investigation, that Account
	17	Representatives have referred to policies as being
	18	paid-up once the Accelerated Payment Plan took
	19	over?
	20	MR. BARTHOLOMAEI: Objection as to
	21	form. Lack of foundation.
	22	MR. LABOVITZ: Is there another Bates
	23	range? That does not appear in your list
	24	of depo topics and we are looking for that
	25	particular document.
		

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٠	1	WILHELMENIA TAYLOR
	2	MR. BARTHOLOMAEI: It's possible it's
	3	not on the list. I brought copies of this
	4	document with me here today for that
	5	reason.
	6	MR. LABOVITZ: Okay.
	7	A I don't know anything about an
	. 8	investigation of this type.
	9	Q Was any feedback received from
	10	customers like you described earlier, people who
	11	called the 800 number, by whatever means it was
	12	that Account Representatives have been telling
	13	them their policy was paid-up, quote/unquote, when
	14	the Accelerated Payment Plan took over?
	15	A The feedback I recall getting
	1.6	especially on the AP natural work team was that
	17	customers were using this term when describing
	18	their request to be on AP. I didn't hear about
	19	representatives using this term.
	20	Q When you say customers were using the
	21	term "paid-up", was any inquiry made from the
	22	customers as to where they were getting that term
	23	from?
	24	A I don't know. I don't know what the
	25	customer service reps actually asked them. I know

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l	1.	WILHELMENIA TAYLOR
	2	in our meetings they explained to them the policy
	3	wasn't paid-up if they were asking for the
-	4	Accelerated Payment Arrangement.
	.5	Certain customers when called up
	6	asked about that. When they were talking about
•	7	the Accelerated Payment Arrangement, customer
	8	service reps explained how that arrangement worked
	9	rather than paid-up.
	10	Q The term "paid-up", is that a term
	11	used at Metropolitan Life?
	1.2	A It's a term they use in the entire
	1.3	insurance industry. There are policies that can
	1.4	become paid-up.
	. 1.9	Q What does paid-up mean?
	1	MS. TAYLOR: Objection as to form.
	1.	Asked and answered.
	1	A Paid-up means there are no premiums
	1	due on the policy. The policy does not have any
	2	O premiums that must be paid because there are no
	2	1 premiums due.
	2	2 Q On the Accelerated Payment Plan
		illustration we talked about earlier there is a
	:	24 column that says "none" as far as the premium
		outlay column. Is that "none" referring to the
	- L	THOUSE A PAGE

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	1.	WILHELMENIA TAYLOR	39
	.2	fact at that point in premiums are due?	
٠	3	A No.	
	4	Q What does that refer to?	
	5	A That's referring to the fact, with	
	.6	respect to monies being paid out-of-pocket by the	
	7	customer, if dividends are sufficient, the	
1	8	customer does not have to have a premium outlay	
	9	out-of-pocket. Premiums are paid in another	
	10	fashion using the dividends.	
	11	Q In those brochures we talked about	
	1 .2 .	earlier, was it discussed that Account	
-	1 3	Representatives should not use the term "paid-up",	,
	14	rather when providing information to customers	
	15	with respect to their Accelerated Payment Plan	
	16	illustration?	
	17	MS. TAYLOR: Do you have the	
	18	documents? I think it would be helpful if	
	19	you showed them to her.	
	20	MR. BARTHOLOMAEI: I don't think I	
	21	do.	
	22	MS. TAYLOR: They were in the	
	23 [.]	documents you identified, the Straight Tall	c
	24	and also the brochure. She can give her	
	25	best recollection, but they are long	

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	1.	WILHELMENIA TAYLOR
	2	documents.
	3	A It is my recollection that I believe
	4.	the brochures included wording as you described,
	5	as well as the instructions to the field on how to
	6	process an AP request, that it instructed the reps
	7	not to use the word "paid-up". That dated back I
	8	think in '80 sometime, not to use the word
	9	"paid-up".
	10	Q Were representatives questioned as to
	11.	whether they were using the term "paid-up"?
	1.2	MS. TAYLOR: During what time period?
	1.3	MR BARTHOLOMAEI: After the time
	14	period
	15	Q The time period I'm most concerned
	16	about, what I want to know about is from late 1992
	17	in through 1993 when these documents were
	1.8	generated. The date of this one is December T_{ℓ}
	1.9	1992. The one we are looking at right now.
-	20	MS. TAYLOR: I want to note that Ms.
	21	Taylor is not in the customer complaint
	22	area. There could have been customer
	23	complaints and conversations with reps that
	24	she would not necessarily be privy to and I
	25	don't think she would have knowledge as to
	Ļ	CITTONE REPORTERS

1	WILHELMENIA TAYLOR
2	whether anyone in the entire company ever
3	questioned a rep. She can give her best
4	answer to that question.
5	MR. BARTHOLOMAEI: I understand that.
6	I really want to know about Metropolitan
7	Life policy or procedure.
8	Q Whether they, being the company, at
9	some point either sent out a questionnaire or did
10	some type of investigation or had some
11	communications with their representatives as to
12	whether they were using the term "paid-up" at the
13	point of sale in connection with an Accelerated
14	Payment Plan?
15	A I don't have any information. I
1.6	don't know, I don't recall, reading the documents
17	before coming to this deposition, that that would
18	occur, but as far as a questionnaire, information
1,9	was included in documents sent out to reps like
20	the brochure, the Straight Talk, the ABC's of
21	Dividends that spoke to that issue regardless of
22	whether we knew the rep was using it or not.
23	It was basically told to any rep they
24	should not be using, using these vehicles. They
25	should not be using that term.
	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24

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	1.	WILHELMENIA TAYLOR
	2	Q Besides the brochures we talked
	· 3	about, were policyholders contacted in any way on
.	4	an individual basis to give them information about
	5	their policy, the policy that had been sold using
	6	an APP?
1	7	MS. TAYLOR: Objection as to form,
:	8	lack of foundation. I don't know she would
	9	know about specific sales reps.
٠,	10	MR. BARTHOLOMAEI: I'm asking about a
	11	policy that the company instituted.
	12	Q Some type of directive or policy
	13	where policyholders were to be contacted on an
	14	individual basis besides sending a mass mailing of
	15	brochures, all reps have to go and contact known
	16	policyholders where the policy had originally been
	17	sold using the Accelerated Payment Plan?
	18	A I don't believe the company told reps
	19	they must contact policyholders sold using the AP
•	20	concept, but it was recommended that reps discuss
	21	the AP Arrangement with their customers.
	22	Q When was that?
	23	A I believe probably, maybe arranged
	24	1992 or so, 1993. I'm not sure exactly what the
	25	dates were.

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	1	WILHELMENIA TAYLOR
	2 .	From what I can recall, from when the
	3	first dividend deduction occurred, the company
	4	suggested the reps contact their customers where
٠	5	Accelerated Payment Arrangement might be something
٠	6	the customer, the sale may have involved the use
	7	of the Accelerated Payment Arrangement discussed
1	8	during the sale.
	9	Q Why was it suggested they contact the
	1.0	customers and not require the sales
	11	representatives contact these people?
	1.2	A My recollection being involved in AP
	13	at that time was that one year's dividend scale
	14	reduction may not necessarily mean that it would
	15	have a negative impact on the AP eligibility year,
:	16	but that it may. I believe that was the first
	17	year that dividends were reduced at Metropolitan
	18	Life.
•	19	It was something that the company
•	20	thought should be discussed with the policyholders
	21	because it may have an impact on customers that
	22	were sold with the AP Arrangement.
	23	It wasn't definite, but suggested
	24	that reps talk to their customers about it since
	25	it was the first year that dividends were reduced.

-	1	WILHEIMENIA TAYLOR 44
	2	Q At some point did it become definite?
•	3	A What?
	4	Q You said it wasn't definite, I assume
	5	you are referring to the policies would be
	6	affected in any way because of one year's dividend
	7	reduction; is that right? Is that what you are
	8	referring to?
	9	A What I'm referring is that the
	10	dividend scale reduction that took place in 1992
	11	may or may not have had an effect on the AP
	12	eligibility year for an individual customer.
	13	So at that time, since dividends are
	14	used in the payment of premiums on the AP
	15	Arrangement, it was suggested that the
	16	representatives who had customers that were sold
	17	on the AP Arrangement discuss the dividend scale
	18	reduction with their customers when they were
٠.	19	notified of the change.
•	20	Q The next question I wanted to ask, at
	21	some point did it become definite the policy you
	22	just described would be affected by what was going
	23	on with the dividend scale at Metropolitan Life?
	24	MS. TAYLOR: Objection as to form. I
	25	believe she addressed this at the last

1	WILHELMENIA TAYLOR
2	deposition and explained it depends on the
3	facts and circumstances, the issue date of
. 4	the policy, what activity I think we
5	went over this before.
6	MR. BARTHOLOMAEI: I remember and I
7	reviewed the transcript. This is the point
8	we ended on last time. I believe the last
9	question of the deposition was whether the
10	dividend scale ever went back up after 1992
1 1	in Metropolitan Life.
12	Q I believe you said it had not?
13	A I believe that's correct.
14	MS. TAYLOR: Went back up from what
15	year, though?
16	MR. BARTHOLOMAEI: Prior to 1992.
17	MS. TAYLOR: Whether there is an
18	increase or decrease, you have to say
19	specifically. You are saying did the scale
20	in effect in 1992, did it ever go above
21	that?
22	MR. BARTHOLOMAEI: I understand what
23	you are saying.
24	- Q That Metropolitan Life never
25 i	ncreased its dividend scale after 1992? Is that

1	WILHELMENIA TAYLOR
2	right?
3	A I believe that's correct.
4	Q At some point did it become definite
5	that all policies sold prior to 1992 would not
6	perform as illustrated where an APP illustration
7	was used at the point of sale?
8	MR. LABOVITZ: Object to the form.
9	A I don't believe it became definite,
10	no. I'm not an actuarial, I don't believe it
11	became definite all policies sold prior to 1992
12	would not perform.
13	Q Were there any policies sold prior to
1.4	1992, the type of policy we've been talking about,
15	that would perform as illustrated?
16	MS. TAYLOR: Objection as to form.
17	A As illustrated you are saying?
18	Q Right.
19	A To the best of my recollection, yes.
20	Q How is that possible?
21	A The best example that I can give you
22	is if a policy was illustrated, let's say in the
23	early 1980s and the then current dividend scale
24	was used in the illustration and depending on what
25	the customer, if the customer did nothing else,

	1	WILHEIMENIA TAYLOR 47
-	2	those policies should be eligible for AP.
	3	Q You are saying because, and I believe
	4	we talked about this last time too briefly before
	5	the deposition ended, in the '80s the dividend
	6	scale went up for a while.
	7.	I guess what you are referring to,
	8	since 1992, if the amount the dividend scale
	9	dropped equaled the amount it had gone up since
	10	they brought their policy along with other
	11	variables, it's possible the policy could perform
	12	as illustrated or are you referring to something
	13	else?
	14	A I'm not exactly sure what you said.
	15	Basically what I'm saying is if a
	16	policy was illustrated in a year other than 1992,
	17	which was your question and the example I gave was
1	18	somewhere in the '80s, those policies could
	19	perform and because it's my recollection that the
	20	dividend scale went down for the first time in
-	21 ·	1992, the dividend scale at the time those
	22	illustrations were created was used when they
	23	created the illustrations, those policies should
	24	perform.
	25	Q How was it possible that a reduction

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į	1	WILHELMENIA TAYLOR
	2	in the dividend scale in 1992 would not affect
	3	illustration of one of the policies you are
٠.	4	talking about?
	5	MS. TAYLOR: Objection as to form.
	.6	It calls for speculation.
	7	I want to clarify something. You are
	.8 .	talking about every number on the:
	9	illustration?
	10	MR. BARTHOLOMAEI: Perform as
	11	illustrated.
	12	MS. TAYLOR: You are not just
•	13	talking
	14.	MR. BARTHOLOMAEI: About the AP year.
	15	MS. TAYLOR: Are you clear about
	16	that? He is talking about every possible
	17	number.
	18	Q I'm talking performed as illustrated.
	19	I don't see how it's possible, to put it in the
•	20	form of a question, is it possible if you
	21	illustrated the policy in '93 and the dividend
٠	22	scale goes up the next year, the policy will
	23	perform as illustrated on the illustration?
	24	A I thought the questioning was
	25	surrounding the AP year. Sorry.
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